



LWWTP - Prague 2003

# Benchmarking of Municipal Wastewater Treatment Plants

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## What is “Benchmarking” ?

- **Benchmarking** is the process of identifying and understanding practices from other organisations *to help your organisation improve its performance.*
- **Benchmarking** is not only a comparison of actual costs with “benchmarks”,
- *but also a comparison of “business processes” with the aim of the implementation of enhancements.*

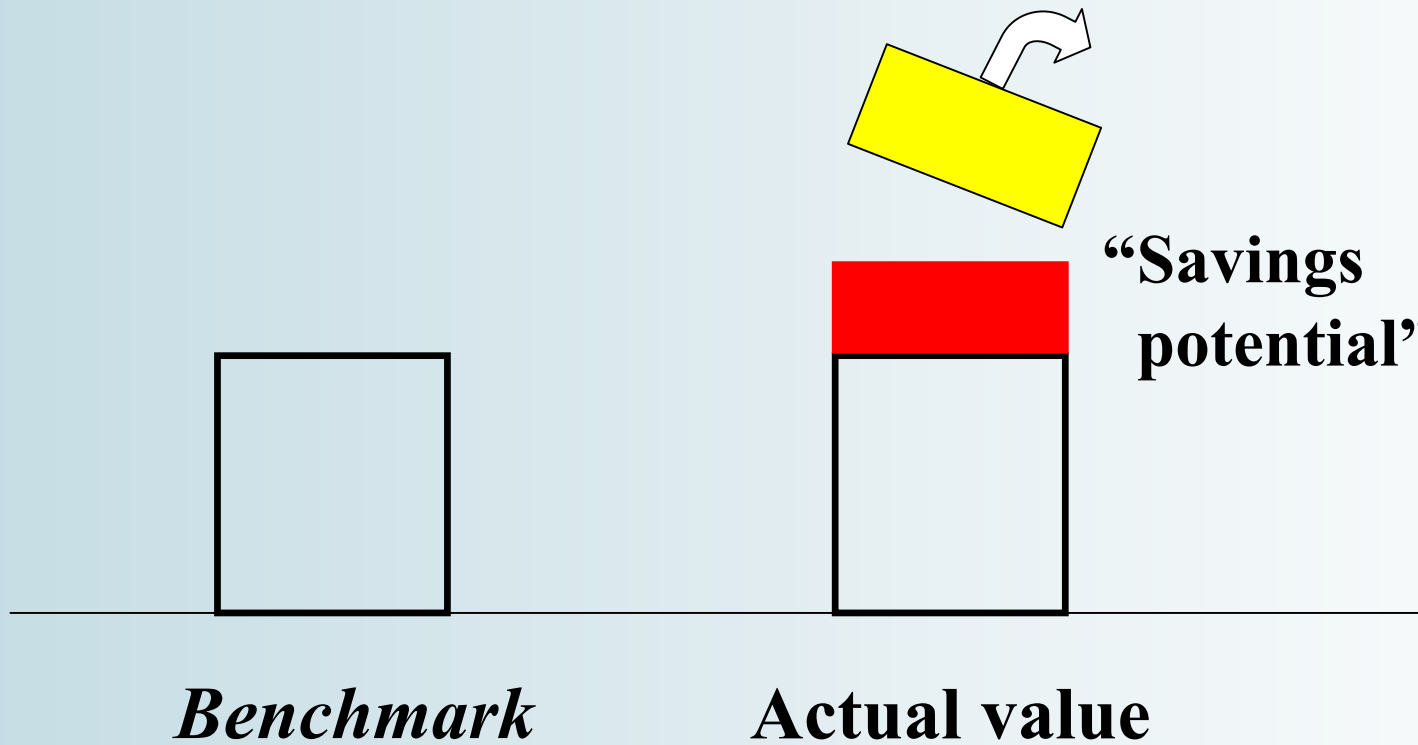
# ***Learning from the best***



# Benchmarking in wastewater business

- **Within the wastewater business**  
there are **processes** which do **not exist elsewhere**  
(**sewer operation, wastewater treatment**),
- **some exist in other branches too**  
(**administration, management, ...**).
- ***This presentation will focus on  
wastewater treatment related processes  
with a prevailing engineering aspect.***

Influences on costs due to  
site-specific particularities





# Process definition for comparisons

## wastewater treatment plant

mechanical pretreatment  
(screening, degritting)

mechanical-biological wastewater treatment

aeration

biogas utilisation

P precipitation

sludge thickening & stabilisation

enhanced sludge treatment  
(dewatering, reuse/disposal)

process 1

process 2

process 3

process 4

# Development of Performance Indicators

Acquisition of Technical Data  
(collection / survey of data)

*consultants*

Data Quality Assessment

*university*

Process Indicators

Cost accounting

**Process Performance Indicators**

Mechanical Pretreatment

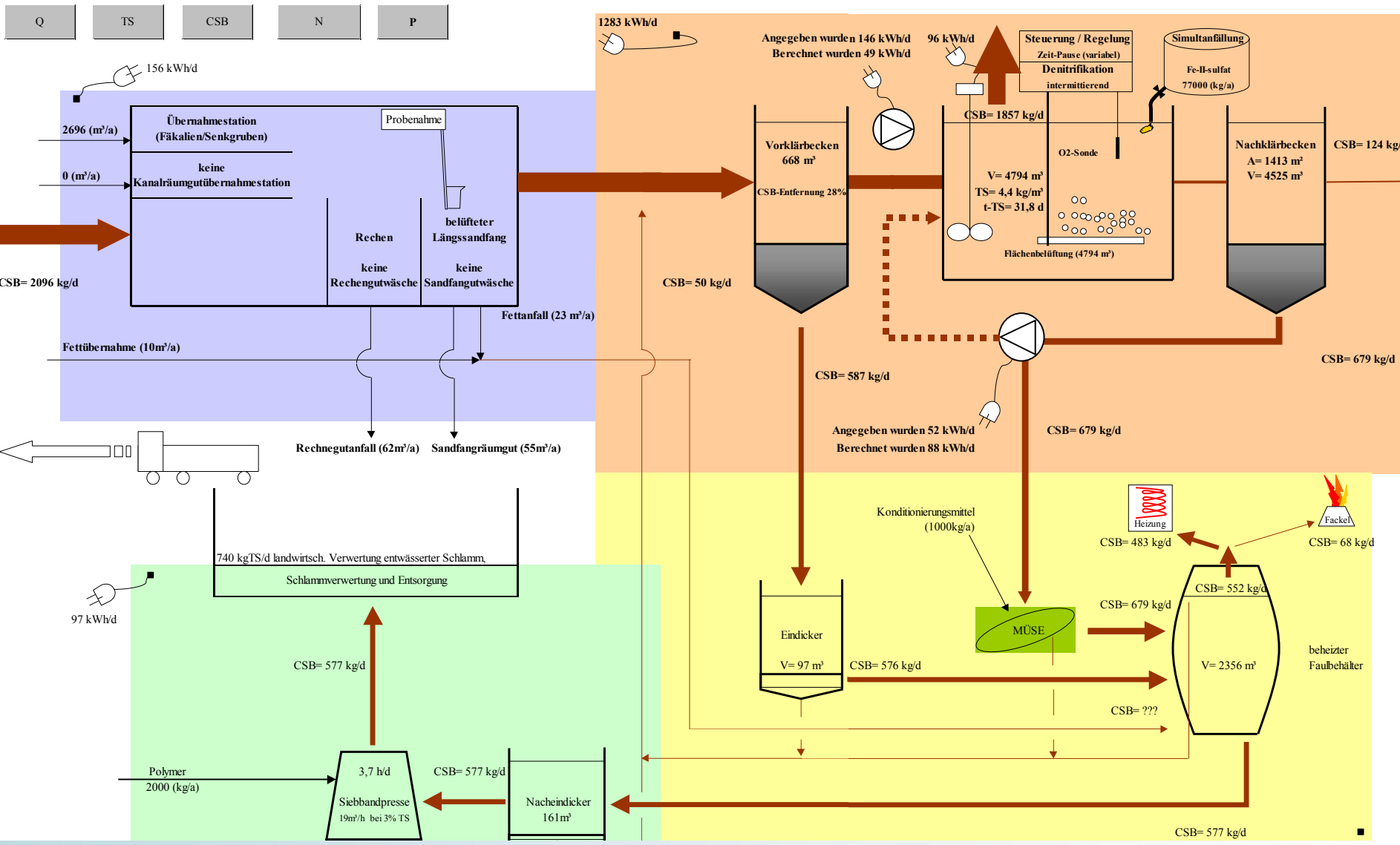
Mechanical-biological treatment

Sludge thickening & stabilisation

Enhanced sludge treatment (& disposal)

Capital and operating costs

# Data Quality Assessment by means of Mass Balances

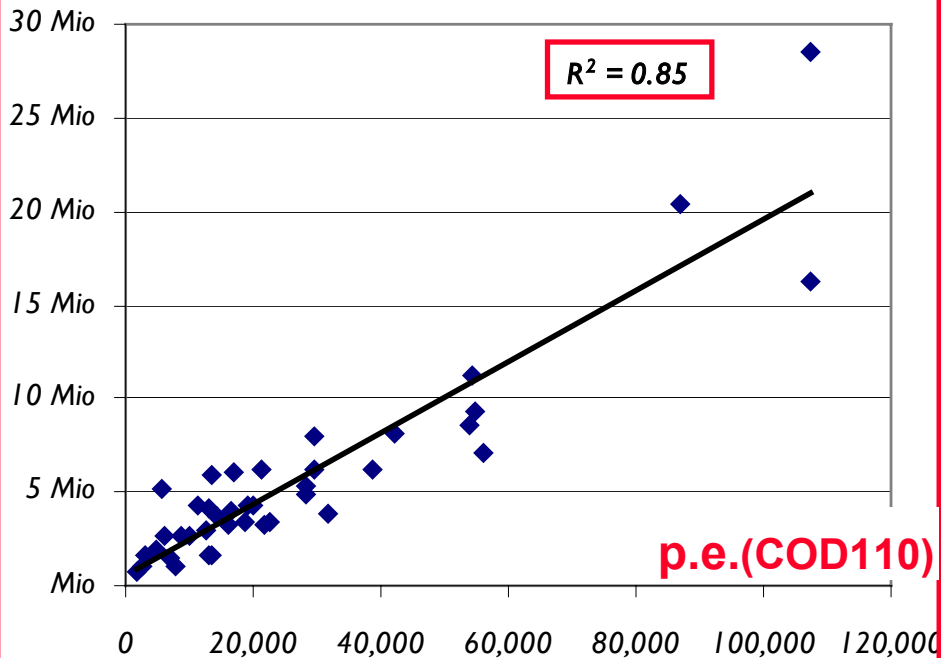




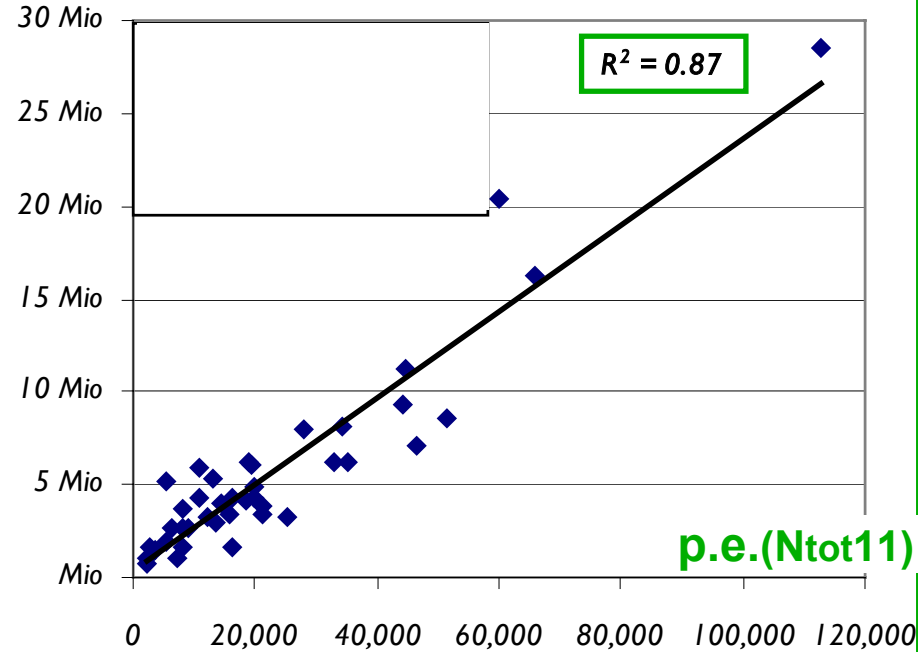
# Process Indicators for Operating Costs

p.e.(COD110)  $\Leftrightarrow$  p.e.(Ntot11) ?

operating costs



operating costs



decided:

**p.e.(COD110) as Mean Yearly Load  $\Rightarrow$  MYL-COD**

# Process Indicators

	Capital costs	Operating costs	Yearly costs
<b>Total</b>	<b>Standard design load (<u>SDL-COD</u>)</b>	<b>Mean yearly load (<u>MYL-COD</u>)</b>	<b>MYL-COD</b>
<b>Process 1</b>	<b>Real design load (<u>RDL-COD</u>)</b>		
<b>Process 2</b>	<b>SDL-COD</b>		
<b>Process 3</b>	<b>RDL-COD</b>		
<b>Process 4</b>			

# Criteria for “Benchmark Plant” (*“best practice”*)

**Criteria regarding operating & total yearly costs:**

- *In compliance with current treatment efficiency requirements (emission standard)*
- *Sufficient data quality*
- *Typical municipal wastewater characteristic as COD/N ratio*

These criteria are not relevant for capital costs !

# Definition of Benchmarks

The **Benchmarks** are represented by the plants

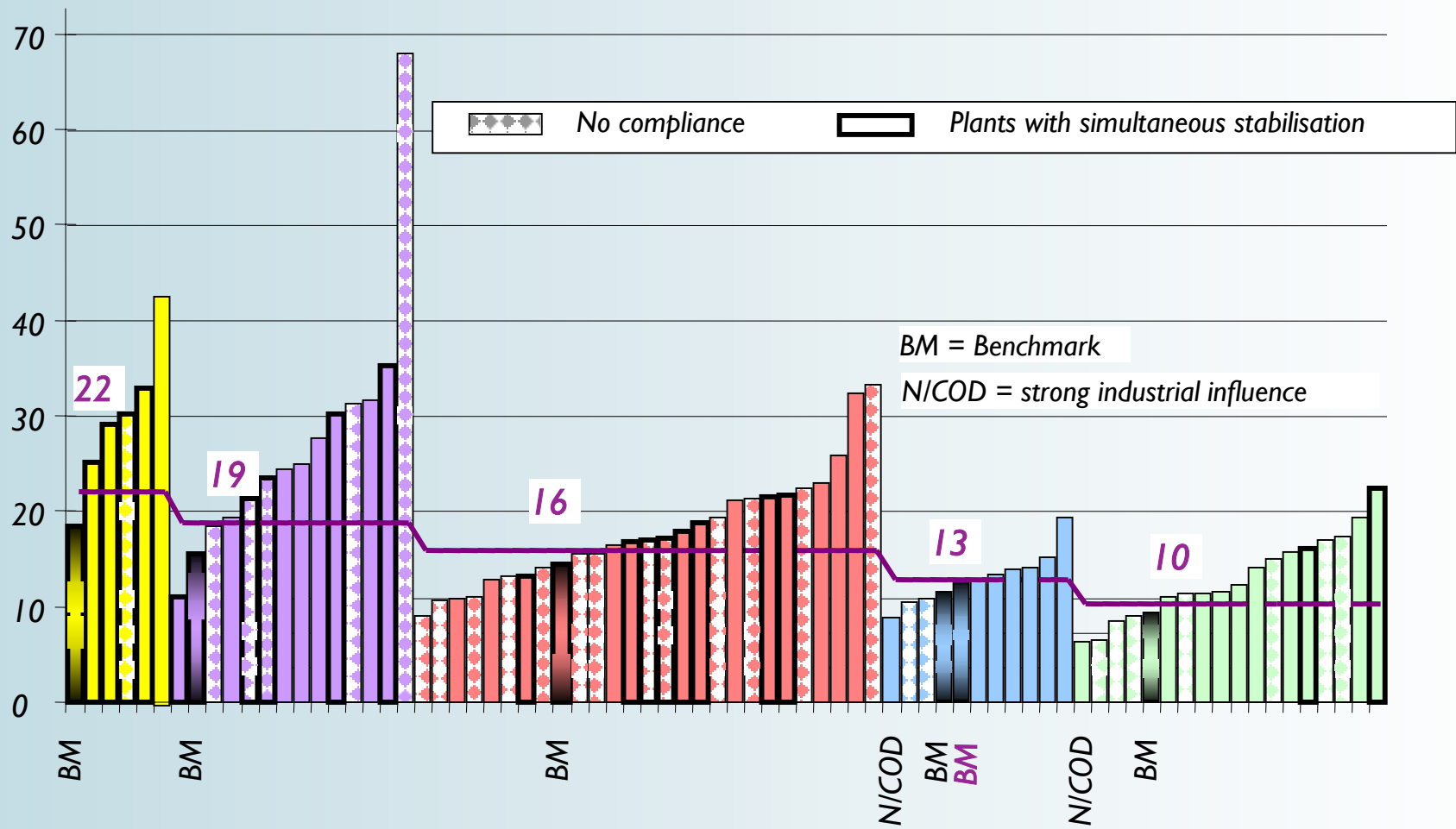
- with the **lowest specific costs**
- that meet the “**criteria**” for benchmarks.

**Benchmarks** have been defined

- for the “**yearly costs**” (capital & operating)
  - for the **capital costs**
  - for the operating costs and
    - for the **operating costs** of each of the **four processes** (1 ... 4).

*Specific operating costs [Euro/(pe(COD110).a)]*

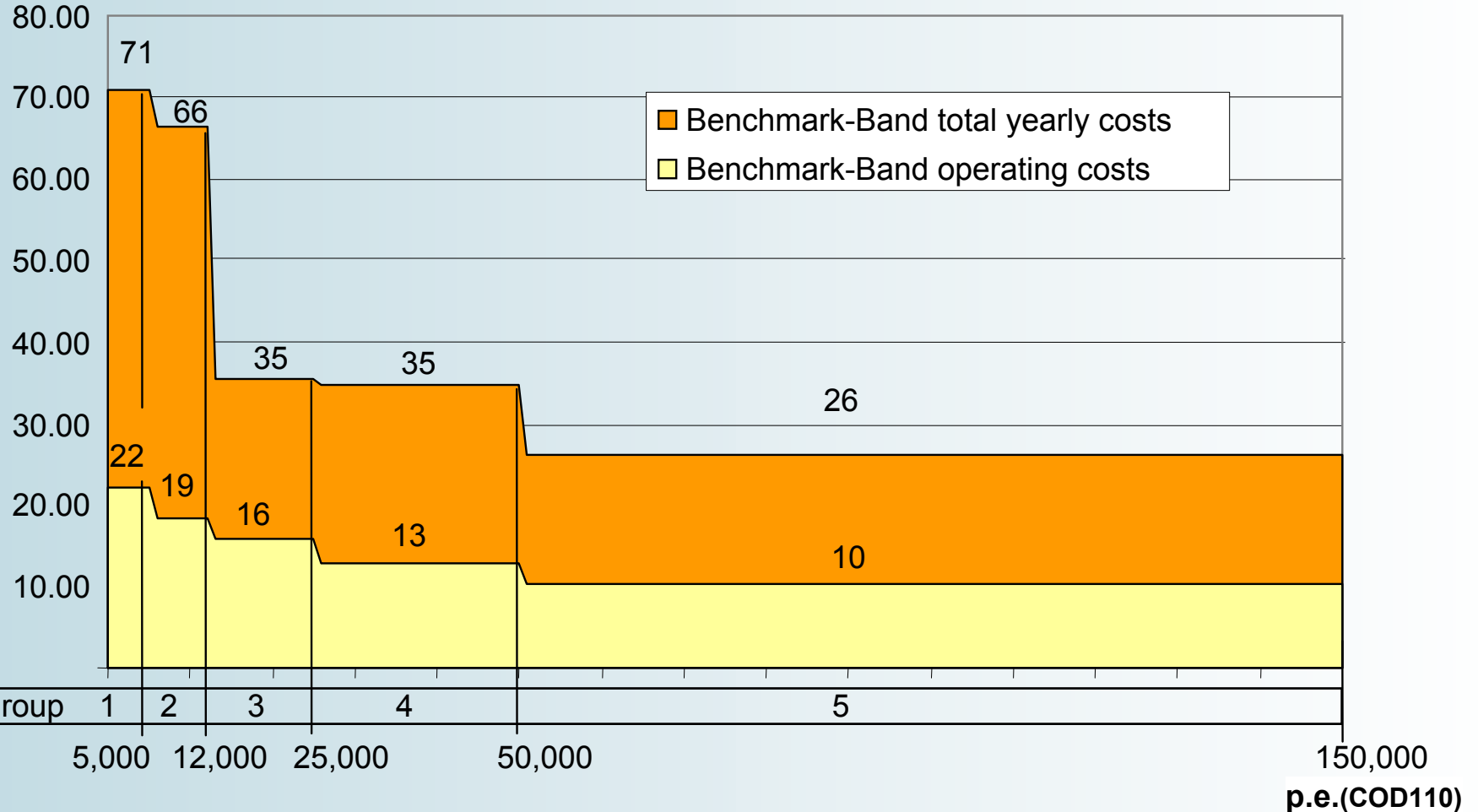
Euro / [pe-COD110\*a]



Group 1	Group 2	Group 3	Group 4	Group 5
< 5,000	< 12,000	< 25,000	< 50,000	> 50,000 p.e.(COD110)

# “Benchmark-Band” for operating and total yearly costs

Euro/(p.e.(COD110)\*a)



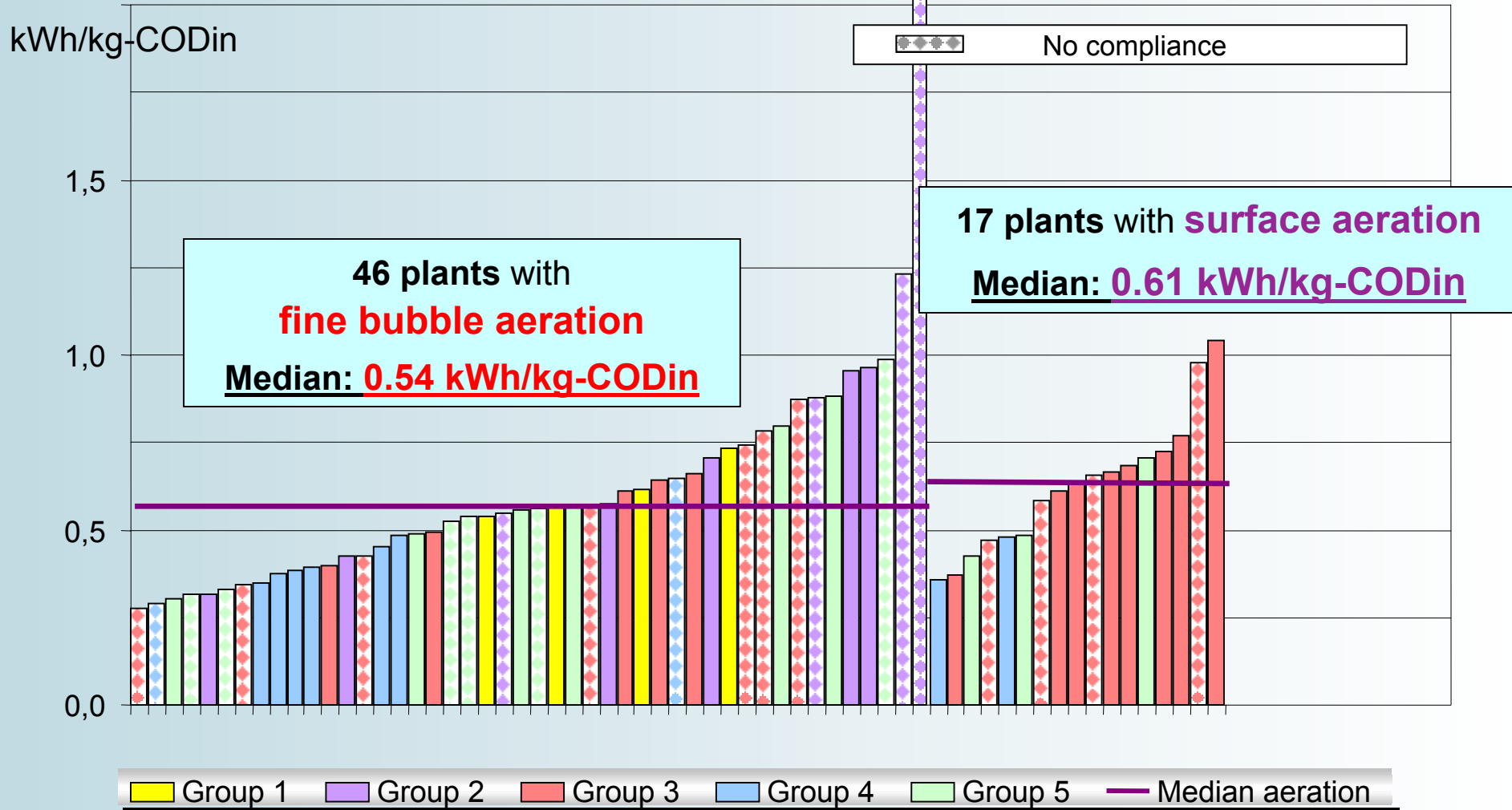


# Operating costs related to the defined processes

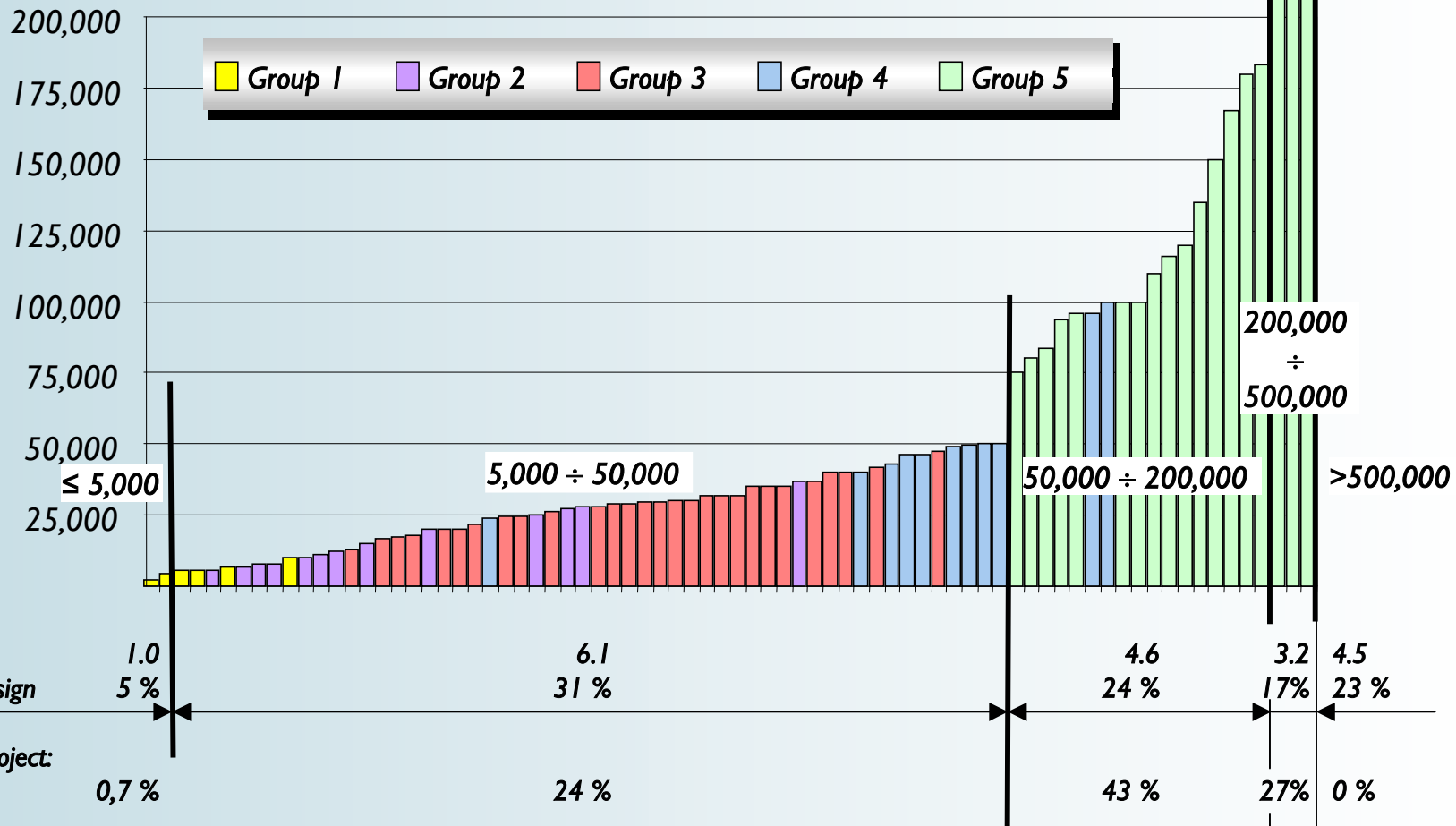
## wastewater treatment plant

<p><b>mechanical pretreatment</b> (screening, degritting)</p>	<p><b>mechanical-biological wastewater treatment</b></p> <p>aeration</p> <p>biogas utilisation</p> <p>P precipitation</p> <p>.....</p>				<p><b>sludge thickening &amp; stabilisation</b></p>	<p><b>enhanced sludge treatment</b> (dewatering, reuse/disposal)</p>
<p><b>operation costs (percentage)</b></p>						
<p>≈ 10 %</p>	<p>≈ 45 %</p>				<p>≈ 45 %</p>	

# Specific Energy Consumption for Process 2



# Representativeness of the Project for all Austrian municipal WWTP



# Summary and Conclusions

- ⇒ The **Benchmarking method** developed is universally **applicable to municipal WWTP from 5,000 to 500,000 p.e.**  
( Final Report on the Internet: [www.oewav.at](http://www.oewav.at) )
- ⇒ “**Benchmark-Band**” for the total **operating costs** ranges between **10 €/(p.e.(COD<sub>110</sub>).a)** for group 5 (**> 50.000 p.e.**)  
and **22 €/(p.e.(COD<sub>110</sub>).a)** for group 1 (**< 5.000 p.e.**)
- ⇒ **Operating costs** related to processes:  
for **Mech.-biol. treatment & Sludge stabilisation** **≈ 45 %**,  
for **Mech. pretreatm. & Enhanced sludge treatment** **≈ 55 %**
- ⇒ ***No correlation was found***  
***between operating costs and treatment efficiency***



# Questions ?



# Prospects

- ⇒ The project presented was only the starting point for the cost reduction process and needs further effort
- ⇒ Adaptation of the method to smaller and larger plants
- ⇒ Internet platform
  - data collection
  - data evaluation
  - comparison of performance indicators (PIs)
- ⇒ Discussion of the results in further workshops